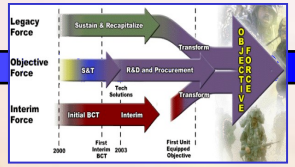
SINGLE STOCK FUND



TRADOC Workshop

6-7 February 2001

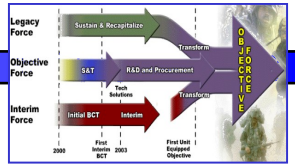
Sustaining The Transforming Army

Agenda

- Current Program Status
- National Opns Center
- Success Factors/Lessons Learned/Challenges
- Policy/Procedures
- Search Pattern
- Metrics Plan
- Automation Update
- Summary

The SSF Campaign Plan

- A Phased Approach -



EVENT DRIVEN

Ongoing

2 Key Pacing Items:
- PPBES (time driven)
- Automation

OCT 97 | OCT 99 (Nov 0 | OCT 00 (Nov 00)

MILESTONE 0

CONCEPT
- ✓Maintain Fiscal Solvency & Prep for SSF Implementation

TASKS
- ✓PM Appointed
- ✓Implementation & Analysis Plans Complete
- ✓CCSS/SARSS/STARFIARS Interface & Visibility
- ✓Credit/Pricing Rules Established
- ✓Business Rules: Pers & Mgmt
- ✓POM Adjustment/Efficiency
- ✓Offset/Safety Valve

END STATE
- Successful Demonstration
- Automation Credit

MILESTONE 1

CONCEPT
- ✓Incorporate Installation, Theater, Corps AWCF Assets into USAMC Managed SSF

TASKS
- ✓NSMM Implemented (NMM)
- ✓Installation Costs Associated w/AWCF Borne by AWCF
- ✓One Point of Sale
- ✓Integrated Requirements Determination Process
- POM Adjustment/Efficiency
- Offset/Safety Valve

ENDSTATE
- Demonstration of Integrated Requirements Determination

MILESTONE 2

CONCEPT
- Incorporate Non-Deployable Corps and Theater O&M Retention Stocks Into SSF

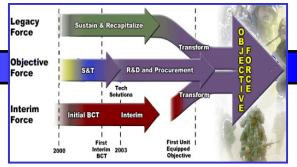
MILESTONE 3

CONCEPT
- Incorporate All O&M Stocks Above PLL/Shop Stock Into SSF

RISK

UNINTENDED CONSEQUENCES & PROGRAMMATICS

SSF MS 1&2 Implementation Schedule



2000

C-Date: 30 Dec

C-Date: 3 Feb

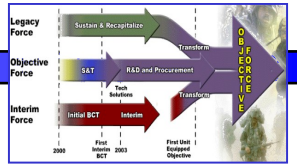
C-Date: 3 Mar

C-Date: 31 Mar

May	Nov	Dec	Jan	Feb	Mar	Apr	
Demo	**TRADOC** Ft. Benning CTASC CTASC	**FORSCOM** Ft. Hood CTASC	**FORSCOM** Ft. Bragg CTASC	**USAR** 55th MMC CTASC	**EUSA** 19th TSC CTASC	**USAREUR** 3d COSCOM CTASC	**USARPAC** Pearl Harbor
✓Ft. Lewis ✓Ft. Sill ✓Redstone Arsenal	✓Ft. Huachuca ✓Ft. Gordon ✓Ft. Leavenworth ✓Ft. L. Wood ✓Ft. Jackson ✓Ft. Lee ✓Ft. Knox ✓Ft. Detrick	✓Ft. Hood ✓Ft. Carson ✓Ft. Riley	✓Ft. Bragg ✓Ft. Stewart ✓Ft. Polk ✓Ft. Drum ✓Ft. Campbell	✓Ft. Belvoir ✓Ft. Dix ✓Ft. Devens ✓Ft. Meade ✓Ft. Myer ✓Ft. A.P. Hill ✓DSSW ✓USMA	• Waegwon • Pusan • Cp Humphrey • Yongsan	• Kaiserslautern • Baumholder • Pirmasens • Wurzburg • Hanau • Boeblingen • Mannheim	• Ft. Wainwright • Ft. Richardson • Sagami Depot • Camp Kinser • Ft. Shafter • Schofield Bks.
	✓Ft. Bliss (Ft. Hood CTASC)	✓Ft. Irwin, ✓Ft. McPherson (Ft. Lewis CTASC) ✓Ft. Benning, ✓Ft. Eustis (Ft. Benning CTASC) ✓14 ARNG State AWCF SARSS-1s (Cp. Dodge CTASC)	✓Ft. Rucker (Ft. Benning CTASC) ✓Kansas ARNG COE (ARNG CTASC) - disconnect & reconnect	✓Ft. McCoy (321st MMC CTASC)	Implementation Team in Korea	Implementation Team in Germany	• Ft. S. Houston (Ft. Hood CTASC)
			✓Ft. Monmouth ✓Detroit As'nl ✓Picatinny As'nl	✓Aberdeen PG ✓Dugway PG ✓White Sands PG ✓Yuma PG	75% of MS 1&2 Sites Converted to SSF.		Implementation Team in Hawai
Value of converted assets: $47.2M	Value of converted assets: $52.9M	Value of converted assets: $85.6M	Value of converted assets: $113.2M	Close out of USARSO Retail Stock Fund General Ledger Account			
Inventory at standard value	Cumulative: $100.1M	Cumulative: $185.7M	Cumulative: $298.8M				

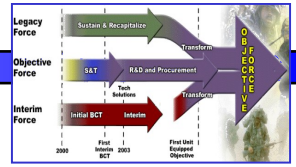
Projected As of 6

National Operations Center (NOC) Mission



- **Focal Point for Technical Assistance**
- **Problem Solving During all Phases of Fielding**
- **Information Gathering and Reporting**
- **Monitor SSF sustainment through Milestones 1, 2 & 3**
- **Monitor Key SSF Performance Indicators**

SSF Help Desk Support



Work Collectively with other help desks.

Maintenance
Implementation Plan,
Maintenance Test Cases,
National Maintenance Management

Finance
Implementation Timelines,
AWCF-SMA, OPLOC Liaison

Information Technology
Middleware hardware, SIT,
IT Training

Supply
Implementation Timeline,
Middleware Software
Process Flows

Help Desk

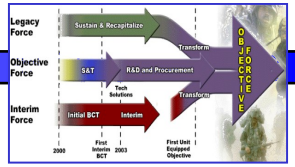
NOC: (703) 617-4932
DSN: 767-4932

Administration
Business Rules
Tasking Actions,
Suspenses, ISA

Evaluation
Metrics, Test & Evaluation
Plan, Problem Reporting

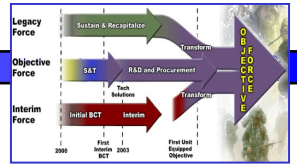
1st Stop for help is Conversion Team/ Implementation Team, then local AMC reps

Critical Success Factors



- **Senior Leadership Sponsorship & Involvement**
- **Initial Focus -- Process versus Information Technology**
- **Continuous Involvement of Process Owners**
  - **Business Rules**
  - **Testing**
  - **Readiness Assessments**
- **Regular Project Assessments**
- **Implementation/Deployment Strategy**
  - **Site Support Teams**
  - **Detailed Planning**
  - **Rapid Development Process - 28 months from project start to Initial Operating Capability**
  - **Site “dress rehearsals”**

Lessons Learned



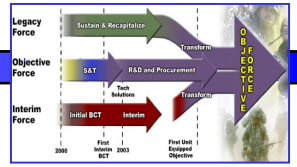
We have integrated Field and National-level

Army Working Capital Fund operations:

- **Integration forces discipline & new relationships**
- **Integration forces uniformity**
- **The system produces visibility of information we previously lacked**
- **What you do impacts others**

•CTASC Parameters
•Periodic Trans-outs & Daily Closeouts are critical

Good News & Challenges



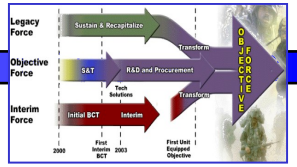
Good News

- **Conversion activity and CCSS closed cycles have proceeded as scheduled**
- **Financial systems conversion to ISB proceeded as scheduled**
- **Automated systems are working**
- **24X7 Real-time processing operational now at 2 locations!**

Challenges

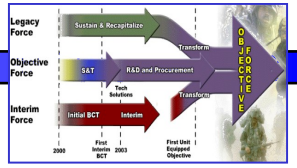
- **The first time we do anything, there is a learning curve!**
  - Credit stabilization
  - New customer relationships in CCSS
- **Teams can't check RICs - DODAACs enough!**
  - Working with PM, GCSS-A, Contract Modification
- **We are in a new environment:**
  - **Linked together in different relationships**
  - **Problems affect everyone - resolution must be swift to meet operational needs**
  - **No more retail - wholesale - Our new business process requires multi-organization, multi-structural perspectives!**
- **HQDA also looking at the credit challenge process - working details now**

POLICY & PROCEDURES



- HQDA Pamphlet 710-XX out as working draft
  - www.army.mil/ssf/policy
  - **Formal Staffing Scheduled for February/March 2001**
    - **DCSLOG Publications Management System (DPMS)**
    - www.lia.army.mil/dpmsh/index.htm
- MS 1&2 Implementation Plan - Nov 2000
  - www.army.mil/ssf/implementation
- National Operations Center Customer Handbook
  - www.army.mil/ssf/implementation
- US Army Materiel Command Operations Handbook
  - http://www.amc.army.mil/dcs_logistics/npo/About_NPO/Documents/documents.html

MS 1&2 Search Pattern



3

Primary AOD and Geographic Area Including AWCF SARSS-1

Next AOD and Geographic Area

Subsequent AOD and Geographic Area

Non-Participating SSF SSAs and Direct Customers (CONUS)

No

AMI

CCSS

NAMI

Extended Price ≤ $100

Yes

SOS

RTRP

CORPS to CORPS Referrals

Gateway

AMI/NAMI

Installation to Installation Referrals

MW

SARSS 2AC/B

IPG1 and IPG2 Requisitions will penetrate AWCF RO and IPG1 will penetrate AWCF ROP

SARSS 2A/D

Referrals Within Division

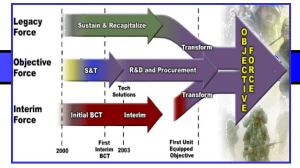
1/2

AWCF SARSS1 Same Installation

O&M SARSS1

Direct Customers

SSF Metrics Plan



Metrics are not SSF unique, they are standard measures

Performance

Benefits

Senior Leadership Scorecard

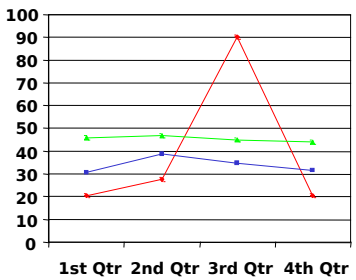
- Readiness Indicators:
  - OR Rates, OST/CWT, backorders, etc.
- AWCF Financial Indicators:
  - sales, credit, etc.
  - Surcharge changes
- Inventory Indicators:
  - Dollar Value of RO & Inventory
- Procurement & Repair Offsets

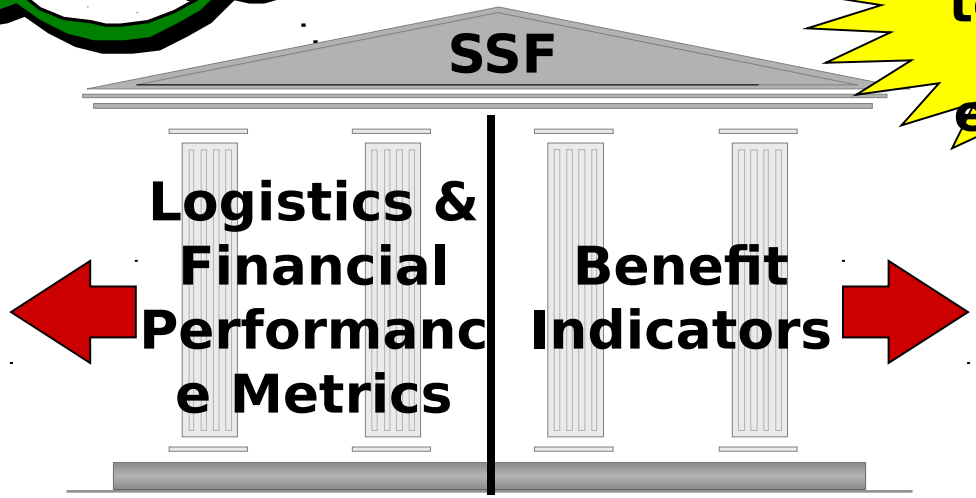
Metrics Oversight

- Monthly Readiness Reports (HQDA)
- AWCF Requirements Review Group (ABO/PAED)
- Qtly Army Performance Review (ASA FM&C)

SSF GOWG will monitor

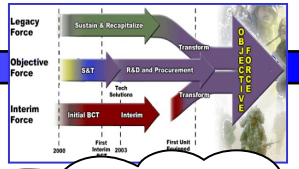
Just beginning to see data in an SSF environment.





Cost of supply down 4% from FY 00

SSF IT Architecture



- **Interim to GCSS-A/WLMP**
- **Minimal changes to Legacy systems**
- **Rapid development**

- **Non-SARSS Consumer Funded**

ICP (DLA, GSA, et al)

NAMI

DAAS

TAV

AMCISS (AMC INST)

Interfund Bill

CCSS (NICP)

AMI & NAMI

RTRP

DSS (DIST DEPOT)

SDS (MAINT DEPOT)

080 file

SARSS-Gateway

F09

Middleware

SARSS-2AC/B

ILAP

ISB

SOMARDS

STANFINS/DJAS

SARSS-2AD (DMMC)

ILAP

SARSS-1 (INSTALLATION DOL)

SARSS-1 (SSA)

DFAS

SAMS (DSU/GSU)

ULLS (Unit)

ULLS (Unit)

SAMS (DSU)

TAMMIS

AFMIS

IFS

ACIIPS

FAS

Single Stock Fund

Improvements

- **Single point of sale**
- **Single level of ownership**
- **Single general ledger**
- **Improved asset visibility**
- **Improved redistribution**
- **Standardized credit**
- **Standardized business practices**

Legend

Financial Systems

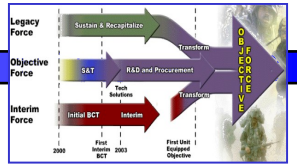
Management Reporting System (ILAP)

Other Systems

Supply Systems

Management Reporting System (TAV)

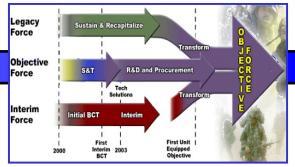
SARSS Automation Update



- **SARSS is now on one baseline - switch in place to turn “on” SSF**
- **CTASC replacement underway - H/P “K” to “L” series**
  - **First unit equipped: USAREUR (6 Feb 01)**
- **SARSS will have periodic scheduled releases prior to SSF Milestone 3 - SARSS-1, 2AD, 2AC/B**
  - **RO penetration**
  - **Add transportation fund code to shipping documents**
- **Re-accreditation security upgrade**

- **LIY-03-21: Feb 01**
- **LIY-03-22: Mar 01**

CCSS Automation Update



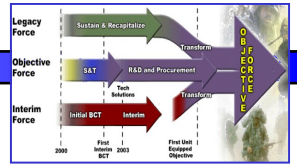
- **11 Funded and Programmed ECPs**

MS 1&2

  - **All Priorities**
  - **2 Implementation Problem Report Related**
  - **Programming Estimated Completion Dates:**
    - **4 - January 2001**
    - **1 - February 2001**
    - **4 - March 2001**
    - **1 - April 2001**
    - **1 - January 2002**

- **6 Developed ECPs**
  - **Estimated Programming Dates: Apr - Nov 2001**

System Synchronization/Integration



GCSS-A & WLMP Development

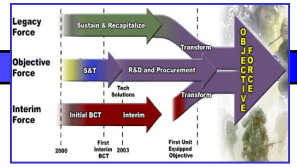
MS1&2

MS3

- **PM-level monthly coordination meetings**
- **Participation in IPTs/GOWGs/ GAIT**
- **Integration of SSF Business Rules to GCSS-A/ WLMP**

- **Monthly IT IPRs**
- **Systems Integration Test**
- **VIOC**
- **Systems Interface Agreements**

Bottom Line

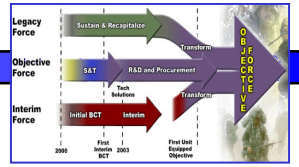


- **A Total Army *team effort* -- extensive customer-developer coordination, testing, measuring, fixing, and validating -- positioned us for success**

- **On 18 Oct 00, Army leadership approved Milestone 1&2 Implementation in a phased process starting in Nov 00**
- **We have successfully converted 75% of the MS1&2 Sites, while we continue conversion, our planning is shifting to Milestone 3**

Bottom Line: SSF is proceeding on time, on schedule!

How To Contact Us



- **SSF NOC Email - ssfnoc@hqamc.army.mil**
- **NOC Customer Handbook (Telephone #'s)**
- **SSF Web Site - www.army.mil/ssf**
- **SSF PMO Email - www.ssfpmo.hqda.army.mil**